Welcome
XP 7th International Workshop on Large-Scale Agile Development

Welcome

Julian Bass
Workshop Overview

- Keynote
- Research paper presentations
- Interactive session

May 2019 Large-scale Agile Development
Workshop Overview

- 7 submissions
- 5 papers accepted
  - Sweden, Germany, Finland and Norway

- Speakers please upload your slides to Dropbox
# Programme

<table>
<thead>
<tr>
<th>Time</th>
<th>Session</th>
<th>Title</th>
<th>Presenters</th>
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<tr>
<td>9:45 – 10:00</td>
<td>Research Paper 1</td>
<td>SAFe Adoptions in Finland: A Survey Research</td>
<td>Maarit Laanti and Petri Kettunen</td>
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<td>10:00 – 10:15</td>
<td>Research Paper 2</td>
<td>Comparing Scaling Agile Frameworks Based on Underlying Practices</td>
<td>Sven Theobald, Anna Schmitt and Philipp Diebold</td>
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<tr>
<td>Time</td>
<td>Title</td>
<td>Speaker(s)</td>
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<td>11:00 – 11:15</td>
<td>Changes Over Time in a Planned Inter-Team Coordination Routine</td>
<td>Tomas Gustavsson</td>
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Darja Šmite, Keynote Speaker

- Professor at Blekinge Institute of Technology, Software Engineering Research Lab
- Guest Professor at the University of Latvia
- Visiting Research Scientist at SINTEF ICT

May 2019
Interactive Session

• Step 1 (30 Mins) - Work in groups
  • Identify new research areas for large-scale agile
  • What are the most important topics?
  • Write down on flip charts
• Step 2 (15 Mins) – Prioritise your topics
  • (Minimum) Write top three issues
• Step 3 (15 Mins) – Tour the flip charts from other groups
  • Participatory designers call this bus stopping
Interactive Session

- Work in groups
  - Topics
    - Inter-team communication
    - Large-scale agile transformations/Business agility
    - Knowledge sharing and knowledge networks
    - Scaling agile
GROUP 1
INTER-TEAM COMMUNICATION

- Alignment for autonomy
division - making decisions
- Integration of the existing knowledge of the concepts
- How people's skills can
complement inter-team
Black (slack) communication
- Why companies do not learn?
- Jira, Trello...
- (very) old topics, still relevant
- Trust
- How to communicate?
- F2F
- Planned vs.
unplanned
- Face-to-face network

- Cultural differences
- Awareness of who is who
- And who knows what
- Formal vs.
informal interfaces
- Communication impact on areas
and coordination
- How much communication is enough?

GROUP 2

AGILE TRANSFORMATION
BUSINESS AGILITY

measurement, Budgeting & Success / Customers

What are the current KPI’s in business agility?

What are good contracting models for a company that has external customers (not like Spotify)?

Budgeting (how to make customers see it as an investment in an agile future)

Customers & Collaboration with them

How can we do the transition together with our customers?

How can we change the way we are doing contracts with them? How can we align roles easier?

How to reduce hierarchical thinking? (input vs. employees who have to act in a team)

How to develop alignment between businesses & IT?

Frameworks & Practices

How well do these frameworks (e.g., SAFE, LESS) work? (collate more feedback that helps visualize what is going)

How do the individual frameworks fit the Agile mindset?
Group 3

Knowledge Sharing Knowledge Networks

- Onboarding (Introducing new members to the team)
  - Balancing skill sharing and focused work
- Guilds
  - Other small groups
- IT infrastructure
  - Structure for distributed work (e.g., co-located vs. remote)
  - Enable face-to-face in large scale
- Impact of co-location on knowledge sharing
- Link architecture and team structure